Communication

- the process of transferring information and understanding from one person to another
- sender, encoding, message, channel, receiver, decoding, feedback, noise
- has numerous barriers to consider

Module 4.5

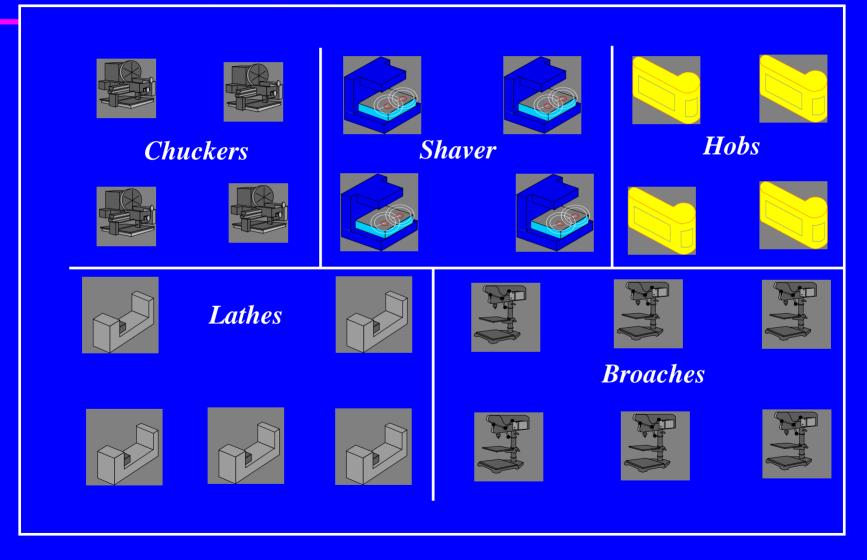


Overcoming Barriers

- encourage feedback
- avoid jargon; be concise
- be aware of nonverbal cues
- active listening

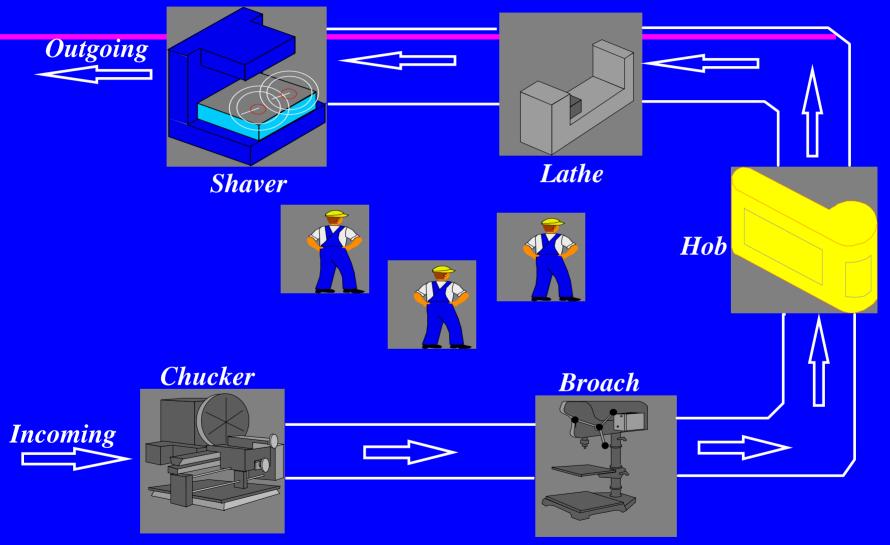


Typical Process Oriented Layout of Equipment at Boeing





Cellular Layout under Boeing's Lean Manufacturing Initiative





Interpersonal Skills

- Active listening
- Conflict management
- Negotiation
- Presentation
- Empowerment



Active Listening

- Eye contact, give affirmation to speaker, avoid distracting behaviors, ask questions, avoid interrupting speaker, don't over talk.
- Get physically ready for listening.
- Organize information while listening.
- Focus on main points.
- Practice empathy.



Conflict Styles

	Cooperativeness	
	Low	High
High	Competing	Collaborating
Assertiveness		
Low	Avoiding	Accommodating
	Middle = C	ompromising



Negotiation Skills

Interest-based Conflict Resolution: Think Oranges

versus

Issue-based Conflict Resolution: Negotiations



Communication

- the process of transferring information and understanding from one person to another
- sender, encoding, message, channel, receiver, decoding, feedback, noise
- has numerous barriers to consider

Module 4.5

