### Implicit Bias: Applied Strategies

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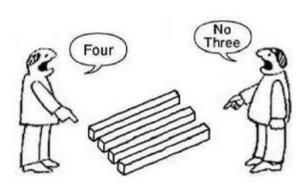
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University of Idaho

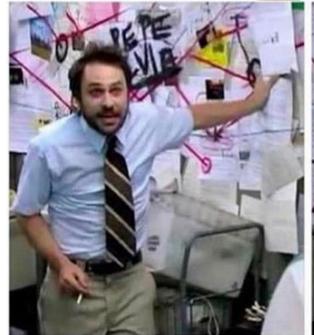
### Welcome & Introductions

Who are you and why are you here?



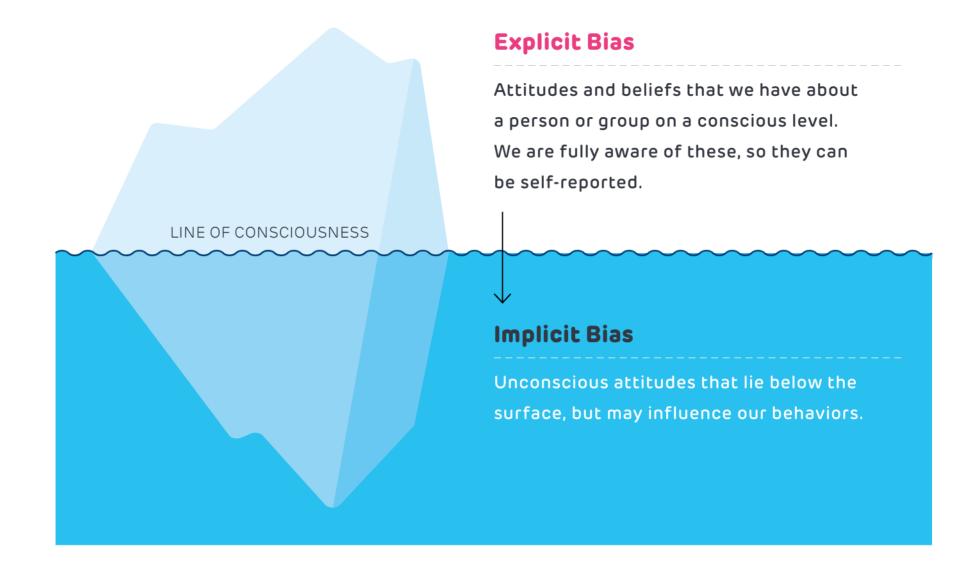






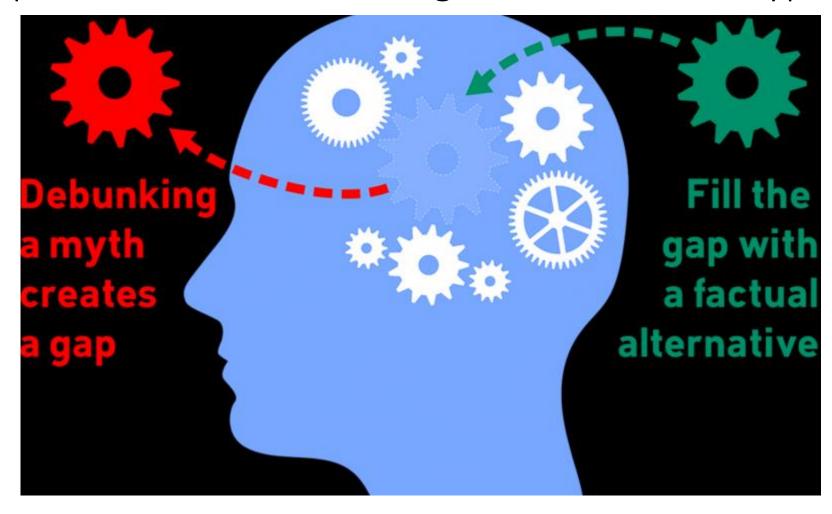


## Implicit Bias



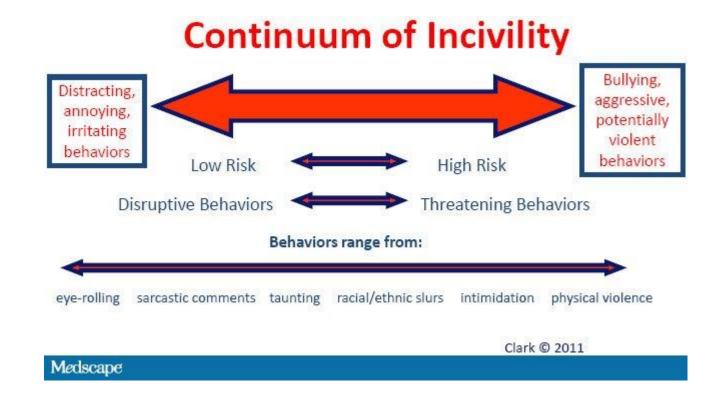
### Mind the Gap:

Misconceptions, Misinformation, Ignorance & Stereotypes



https://undsci.berkeley.edu/teaching/misconceptions.php

In the context of our classes & campus community, implicit/unconscious biases and misinformation can result in intolerance, incivility & marginalization



## Reality 101

- Implicit Bias is real and we all have our biases
  - Are you aware of yours?
    - https://implicit.harvard.edu/implicit/selectatest.html
  - What can we do about it?
    - For ourselves and when we witness it among students & peers
- Misinformation and lack of perspective have consequences
  - Conflict & Incivility does occur
  - What do we do?

## Case Studies

## Case Study #1

### Questioned authority

- A post-doc and a tenured faculty are co-teaching a course
- During an in-class exam, a student raises her hand to ask a question
- The post-doc walks over to offer assistance
- The student then asks the post-doc if she could send over the professor to help
  - Why might a student ask this??

### What do you do?

## Case Study #2

#### Implicit Bias and operative assumptions

- During a class discussion on immigration, students are asked to develop and present their thoughts on the topic.
- When the floor is open for discussion, a student overgeneralizes about who is crossing which border and why.
- You notice some of the students becoming agitated by his statements, and one challenges him
- His response is "that's what I think" and to her counterargument, simply replies "that's your opinion. You have your opinion, I have mine."
- What do you do?

What does this tell us? What do you do?

## Case Study #3

Create / share your own case

What do you do?

# Strategies

### How do we address our own bias?

 Recognize that, as human beings, our brains make assumptions without us even knowing it.

### Micro-affirmations

- "Micro-affirmations are tiny acts of opening doors to opportunity, gestures of inclusion and caring, and graceful acts of listening" (Scully, Maureen & Mary Rowe, 2009)
  - Open doors to opportunity power sharing vs. power hoarding
  - Gestures of inclusion
  - Intentional acts of listening

### What You Can Do

### As someone experiencing implicit bias:

- Set firm boundaries and be consistent from the beginning
- Class/workplace experiential activities
- Group readings/trainings
- Talk with your supervisor and establish their support
- Seek out allies
- Keep records of the behavior
- In the moment....
- Techniques that have worked for you?

### What You Can Do

- Increase your personal strength by:
  - Reminding yourself about your value
  - Self-advocacy (if possible!)
  - Practicing self-care (self-preservation)
  - Thinking about the "bigger fish you have to fry" by putting this interaction into the broader context of your life goals
  - Practice gratitude
- Increase your social resources by:
  - Participating in mentoring programs
  - Building your network of mentors (multiple)

### What You Can Do

### As a supervisor or colleague (positions of power!):

- Implicit bias is REAL. Believe people and listen when they say they're experiencing it.
- Be mindful of your first impressions of others. If they are negative, ask yourself why.
- Encourage and foster equal participation and opportunity.
- Recognize the power of images and symbols.
- When you recognize your own or others' bias, name it. Take action.
- Other suggestions?

### Interrupting Oppressive Behavior:

### **An Action Continuum**

- What happens when you encounter Microaggressions?
  - Do you have a plan for what you might do or say?
  - Whenever you experience oppressive behavior, you can choose your reaction from a range of possible responses:

Hurt		Help				
(work against inclusion)		(work toward inclusion)				
In the	ave no esponse	Educate yourself	Interrupt the behavior	Interrupt and educate	Support others' proactive responses	Initiate a proactive response

### When the temperature rises: Open The Front Door

- O = Observe
  - A concrete, factual observation
- T = Think
  - Thoughts based on observations, but not intended to put the other person on the defensive
- F = Feel
  - Emotions you or others may have as a result of what you observed/conflict
- D = Desire
  - Desired outcome

(with gratitude to Dr. Souza)

### How it Works: A Scenario

- Own it:
  - I observed
  - / think
  - *I* feel
  - I desire
- As a professor: Pause the class and...
  - Point out what you noticed (rolling eyes, arms folding, etc).
  - Indicate what this makes you think (that you said something contentious that might need to be discussed further). **T**
  - Indicate the reason why (some students may feel left out, uncomfortable, etc. You may feel misunderstood. You may think some of them might feel misunderstood). **F**
  - Indicate what you desire (someone giving voice to their gestures, a civil conversation on the topic).
    - You are modeling the process in real time

## Behavioral Responses/Conditioning

- Don't (just) be a first responder –look for flashpoints:
  - Looks of disbelief
  - Looks of disengagement
  - Looks of anger/agitation
  - Knowing "that student" is going to say \*something\*
- Intervene –how, when?
  - Do you ever need to "shut it down"?
- Pause with intentionality.
- Listen with intentionality.
- Reframe the topic and the rules for engagement
  - For example,
    - 1. Use timed intervals for students to think, reflect, write, and share
    - 2. Have them explore the issue from "the other side"
    - 3. Treat all sides fairly
    - 4. State and work towards a goal, conclusion, or solution
    - 5. Conclude the session with your own words, assessing the situation and how they handled it.

#### Constituent elements of intercultural competence

(Adapted from Deardorff, 2006)

#### Knowledge

Cultural self awareness; culture specific knowledge; socio-linguistic awareness; grasp of global issues and trends

#### Skills

listening, observing, evaluating using patience and perseverance; viewing the world from others' perspectives

#### **Attitudes**

Respect (valuing other cultures); openess (withholding judgement); curiosity (viewing difference as a learning opportunity); discovery (tolerance for ambiguity)

### THE CULTURAL ICEBERG

**SURFACE CULTURE** 

Food
Flags Festivals
Fashion Holidays Music
Performances Dances Games
Arts & Crafts Literature Language

#### **DEEP CULTURE**

#### **Communications Styles and Rules:**

Facial Expressions Gestures Eye Contact
Personal Space Touching Body Language
Conversational Patterns in Different Social Situations
Handling and Displaying of Emotion

Tone of Voice

#### Notions of:

Courtesy and Manners Frendship Leadership Cleanliness Modesty Beauty

#### Concepts of:

Self Time Past and Future Fairness and Justice Roles related to Age, Sex, Class, Family, etc.

#### Attitudes toward:

Elders Adolecents Dependents
Rule Expectations Work Authority
Cooperation vs. Competition
Relationships with Animals Age
Sin Death

#### Approaches to:

Religion Courtship Marriage Raising Children Decision-Making Problem Solving

### Resources

- Intercultural Competence Self Evaluation Form
  - http://www.crlt.umich.edu/sites/default/files/resource\_files/InterculturalKnowledge VALUErubric.pdf
  - https://idiinventory.com/publications/the-intercultural-development-inventory-idi/
  - <a href="https://www.aacu.org/sites/default/files/files/AM17/Cartwright%20Handout%202.p">https://www.aacu.org/sites/default/files/files/files/AM17/Cartwright%20Handout%202.p</a>
     <a href="mailto:default-files/files/AM17/Cartwright%20Handout%202.p">df</a>
  - <a href="http://rapworkers.com/wp-content/uploads/2017/08/cultural-competence-selfassessment-checklist-1.pdf">http://rapworkers.com/wp-content/uploads/2017/08/cultural-competence-selfassessment-checklist-1.pdf</a>
- On a solution from Communication:
  - <a href="https://www.insidehighered.com/news/2017/03/14/communication-professor-establishes-rules-his-students-talking-about-trump-class">https://www.insidehighered.com/news/2017/03/14/communication-professor-establishes-rules-his-students-talking-about-trump-class</a>
- On understanding student and faculty incivility in higher education:
  - http://www.uncw.edu/jet/articles/Vol12 1/Knepp.html